Health and Wellbeing Board Details	ROCR approval ap	pplied for
Please select Health and Wellbeing Board:	Version 3	
Coventry		
	Disconnecido	
	Please provide:  Mike Jones	
	111 11	
L	mike.jones@coventry.gov.uk	

#### Health and Wellbeing Board Payment for Performance

There is no need to enter any data on this sheet. All values will be populated from entries elsewhere in the template

#### Coventry

#### 1. Reduction in non elective activity

Baseline of Non Elective Activity (Q4 13/14 - Q3 14/15)

33,819

Change in Non Elective Activity

-93

% Change in Non Elective Activity

-0.3%

#### 2. Calculation of Performance and NHS Commissioned Ringfenced Funds

Figures in £

Financial Value of Non Elective Saving/ Performance Fund

138,570

Combined total of Performance and Ringfenced Funds

6,294,220

Ringfenced Fund

6,155,650

Value of NHS Commissioned Services

13,827,000

Shortfall of Contribution to NHS Commissioned Services

#### 2015/16 Quarterly Breakdown of P4P

	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16
Cumulative Quarterly Baseline of Non Elective Activity	8,145	16,641	25,230	33,819
Cumulative Change in Non Elective Activity	147	120	66	-93
Cumulative % Change in Non Elective Activity	0.4%	0.4%	0.2%	-0.3%
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Financial Value of Non Elective Saving/ Performance Fund (£)	0	0	0	138,570

## **Health and Wellbeing Funding Sources**

# Coventry

Please complete white cells

	Gross Contri	bution (£000)
	2014/15	2015/16
Local Authority Social Services	2014/13	2013/10
Coventry		17,744
<please authority="" local="" select=""></please>		17,777
<please authority="" local="" select=""></please>		
Total Local Authority Contribution	-	17,744
		,
CCG Minimum Contribution		
NHS Coventry and Rugby CCG		21,778
-		_
-		_
_		_
_		_
<u>-</u>		_
<u>-</u>		_
Total Minimum CCG Contribution	-	21,778
Additional CCG Contribution		
NHS Coventry and Rugby CCG		12,584
<please ccg="" select=""></please>		,
<please ccg="" select=""></please>		
Total Additional CCG Contribution	-	12,584
Total Contribution	-	52,106

### **Summary of Health and Wellbeing Board Schemes**

Coventry
COVETILITY

Please complete white cells

#### **Summary of Total BCF Expenditure**

Figures in £000

			Please confirm	m the amount	If different to the figure in cell D18, please indicate the total amount				
	From 3. HWE	8 Expenditure	allocated for t	he protection	from the BCF that has been allocated for the protection of adult soci				
	Pla	an	of adult so	ocial care	care services				
	2014/15	2015/16	2014/15	2015/16					
Acute	-	-							
Mental Health	-	-							
Community Health	-	-							
Continuing Care	-	-							
Primary Care	-	-							
Social Care	160	17,294							
Other	-	-							
Total	160	17,294		-					

# Summary of NHS Commissioned out of hospital services spend from MINIMUM BCF Pool

From 3. HWE	3 Expenditure
	2015/16
	-
	-
	-
	-
	-
	•
	-
	From 3. HWE

### **Summary of Benefits**

Figures in £000			
	From 4. HV	VB Benefits	From 5.HWB P4P metric
	2014/15	2015/16	2015/16
Reduction in permanent residential admissions	540	899	
Increased effectiveness of reablement	-	472	
Reduction in delayed transfers of care	-	932	
Reduction in non-elective (general + acute only)	114	1,362	139
Other	60	1,757	
Total	714	5,423	139

Implementation plans coming on stream throughout the period.

#### Health and Wellbeing Board Expenditure Plan

#### Coventry

	Expenditure Expenditure										
Scheme Name	Area of Spend	Please specify if Other	Commissioner	if Joint % NHS	if Joint % LA Provider	Source of Funding	2014/15 (£000)	2015/16 (£000)			
Short Term Support to Maximise											
Independence			CCG		Private Sector	CCG Minimum Contribution		2,8			
Short Term Support to Maximise											
Independence			CCG		NHS Community Provider	CCG Minimum Contribution		3,11			
Short Term Support to Maximise					into community vicines						
Independence			Local Authority		Private Sector	Local Authority Social Services		3,20			
Short Term Support to Maximise			200ai 7 idai oniy		i maio cocioi	200ai 7 tairiorny 200iai 2017i000		- 0,2,			
Independence			CCG		Private Sector	CCG Minimum Contribution		-			
Long Term Care and Support			Local Authority		Private Sector	Local Authority Social Services		5,1			
Long Term Care and Support			CCG		Private Sector	Additional CCG Contribution		5,9			
Long Term Care and Support			CCG		NHS Community Provider	Additional CCG Contribution		2,0			
Dementia			CCG		Private Sector	CCG Minimum Contribution		1,4			
Dementia			CCG		Private Sector	Additional CCG Contribution		2,4			
Dementia	Social Care		Local Authority		Local Authority	Local Authority Social Services		6,9			
Disabled Facility Grants	Social Care		Local Authority		Private Sector	Local Authority Social Services		2,0			
Protecting Social Care	Social Care		Local Authority		Private Sector	CCG Minimum Contribution		7,10			
Care Act Implementation	Social Care		Local Authority		Private Sector	Local Authority Social Services		3.			
Care Act Implementation	Social Care		Local Authority		Local Authority	CCG Minimum Contribution		84			
Urgent Care Transformation Programme			CCG		NHS Acute Provider	CCG Minimum Contribution		6,29			
IT	Social Care		Local Authority		Private Sector	Local Authority Social Services	16	30			
Unallocated - Acceleration			CCG			Additional CCG Contribution		2.00			
Accelerating BCF - Telecare			Local Authority		Private Sector	CCG Minimum Contribution	59	95			
Accelerating BCF -			Local Authority		i maio cocioi	CCG Minimum Contribution	69				
Accelerating BCF -			CCG			Additional CCG Contribution		50			
7.000.01d.ii.ig 201			000			radiation de de de mineralien		-			
								+			
								+			
	Social Care										
								+			
								+			
								+			
								_			
								+			
								_			
							+	+			
							1				
							+	+			
Total							2,20	03 51,98			

#### Health and Wellbeing Board Financial Benefits Plan

Coventry

If you would prefer to provide aggregated figures for the savings (columns F-J), for a group of schemes related to one benefit type (e.g. delayed transfers of care), rather than filling in figures against each of your individual schemes, then you may do so.

If so, please do this as a separate row entitled "Aggregated benefit of schemes for X", completing columns D, F, G, I and J for that row. But please make sure you do not enter values against both the individual schemes you have listed, and the "aggregated benefit" line. This is to avoid double counting the benefits.

However, if the aggregated benefits fall to different organisations (e.g. some to the CCG and some to the local authority) then you will need to provide one row for the aggregated benefits to each type of organisation (identifying the type of organisation in column D) with values entered in columns F-J.

#### 2014/15

Please complete white cells (for as many rows as required):

ricase complete write cells (for as many fow			2014/15						
Benefit achieved from	If other please specifiy	Scheme Name	Organisation to Benefit	Change in activity measure	Unit Price (£)	Total (Saving) (£)	How was the saving value calculated?	How will the savings against plan be monitored?	
Reduction in permanent residential admissions		Scheme 2: Short Term Support To Maximise Independence	Local Authority	2,686	201		Reduced cost of home based support compared to Residential following implementation of Telecare and the Responder Service	Numbers of people admitted to residential	
							Reduced cost of home based support compared to Residential following implementation of Telecare and the		
Reduction in non-elective (general + acute only)		Scheme 2: Short Term Support To Maximise Independence	NHS Commissioner	20	987	19,740	Responder Service Reduction in A&E Attendances due to	Numbers of people admitted to residential	
Reduction in non-elective (general + acute only)		Scheme 1: Urgent Care	NHS Commissioner	40	987	39,480	implementation of Telehealth Reduction in A&E Attendances due to	Reduction in A&E Attendances & Admissions	
Reduction in non-elective (general + acute only)		Scheme 2: Short Term Support To Maximise Independence	NHS Commissioner	55	987	54,285	implementation of Integrated Teams	Reduction in A&E Attendances & Admissions	
Other	A&E Attendances	Scheme 1: Urgent Care	NHS Commissioner	110	100	11,000	Reduction in A&E Attendances across Urgent Care Projects	Reduction in A&E Attendances & Admissions	
Other	Ambulance Journeys	Scheme 1: Urgent Care	NHS Commissioner	352	140	49,280	Reduction in A&E Attendances across Urgent Care Projects	Reduction in A&E Attendances & Admissions	
						-			
						-			
						-			
						-			
						-			
						-			
						-			
						-			
						-			
						-			
						-			
						-			
						-			
Total						713,671			

#### 2015/16

				Change in			2015/16	
Benefit achieved from		Scheme Name	Organisation to Benefit	activity measure	Unit Price (£)	Total (Saving) (£)	How was the saving value calculated?	How will the savings against plan be monitored?
		Constitution of the consti	organication to Donon	mououro	(-/	(0011119) (2)	Reduced cost of home based support	
Bodystics is a second and desired a decision		Cohomo O Charl Torra Cornard To Marinina Indiana	Land Authority	0.004	201	744 004	compared to Residential following implementation of Telecare and Responder	North and of a college day and day and day and
Reduction in permanent residential admissions		Scheme 2: Short Term Support To Maximise Independence	Local Authority	3,691	201	741,891		Numbers of people admitted to residential
Reduction in permanent residential admissions		Scheme 4: Dementia	Local Authority	260	303	78,780	Delay in residential placements resulting from implementation of Buddi system	Time maintained at home using Buddi
Reduction in permanent residential admissions		Scheme 4: Dementia	NHS Commissioner	260	303	78,780	Delay in residential placements resulting from implementation of Buddi system	Time maintained at home using Buddi
Increased effectiveness of reablement		Scheme 4: Dementia	Local Authority	590	225		Difference in residential to home supported	Dementia patients supported by new care at home service
Increased effectiveness of reablement		Scheme 4: Dementia	NHS Commissioner	590			Difference in residential to home supported cost	Dementia patients supported by new care at home service
						,	Expected % reduction in recommissioning activity due to recommissioning of	
Other	Joint Recommissioning of Services	Scheme 4: Dementia	Local Authority	0	4,342,000	347,360	placements/reduction in OoC placements	Savings on placements
							Expected % reduction in recommissioning activity due to recommissioning of	
Other	Joint Recommissioning of Services	Scheme 4: Dementia	NHS Commissioner	0	2,200,000		placements/reduction in OoC placements Expected % reduction in recommissionng	Savings on placements
Other	Joint Recommissioning of Services	Scheme 3: Long Term Care	Local Authority	0	5,142,000	411,360	activity Expected % reduction in recommissioning	Savings on placements
Other	Joint Recommissioning of Services	Scheme 3: Long Term Care	NHS Commissioner	0	7,971,000	637,680		Savings on placements
Reduction in delayed transfers of care		Scheme 2: Short Term Support to Maximise Independence	Local Authority	0	3,260,000	326,000	Expected % reduction based on spend levels	Reduction in costs
Reduction in delayed transfers of care		Scheme 2: Short Term Support to Maximise Independence	NHS Commissioner	0	6,059,000	605,900	Expected % reduction based on spend levels	Reduction in costs
Increased effectiveness of reablement		Scheme 3: Long Term Care	Local Authority	0	2,066,000	206,600	% saving from avoiding ongoing costs using Disabled Facilities Grants	Monitoring of cost avoidance
						-	Reduction in A&E Admissions as a result of	
Reduction in non-elective (general + acute only)		Scheme 2: Short Term Support to Maximise Independence	NHS Commissioner	115	987	113,505	implementing Telecare and Responder Service	Reduction in A&E Admissions
Reduction in non-elective (general + acute only)		Scheme 1: Urgent Care	NHS Commissioner	530	987	523.110	Reduction in A&E Admissions as a result of implementing Teleheath	Reduction in A&E Admissions
Reduction in non-elective (general + acute only)		Scheme 2: Short Term Support to Maximise Independence	NHS Commissioner	500			Reduction in A&E Admissions as a result of implementing Integrated Teams	Reduction in A&E Admissions
	A&E Attendances	Scheme 1: Urgent Care	NHS Commissioner	1,315			Reduction in A&E Admissions as a result of implementing all Urgent Care projects	Reduction in A&E Admissions
Other	Ambulance Journeys	Scheme 1: Urgent Care	NHS Commissioner	352			Reduction in A&E Admissions as a result of implementing all Urgent Care projects	Reduction in A&E Admissions
	Ambulance Journeys	i i					Reduction in A&E Admissions as a result of	
Reduction in non-elective (general + acute only)		Scheme 1: Urgent Care	NHS Commissioner	270	859	231,930	Recommissioning of Urgent Care Centre	Reduction in A&E Admissions
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
						-		
Total						5,422,676		

Coventry								Red triangles indi	cate comments									
Please complete the five white of			ons table. Other	white cells can be	completed/revise	ed as appropriate.		Planned improver	ntion on baseline ( ment on baseline ( ment on baseline (	of less than 3.5%								
Non - Elective admissions	(general ar																	
Metric		Q4	Q1	Q2 (Jul 14 - Sep 14)	Q3	Q4 (Jan 15 - Mar 15)	Q1 (Apr 15 - Jun 15)	Q2	Q3 (Oct 15 - Dec 15)	Q4 (Jan 16 - Mar 16)	-							
Total non-elective admissions in to	Quarterly rate	2,450	2,555	2,583	2,583	2,461	2,514	2,533	2,502	2,346	Rationale	for 3.5% reduction planned on expected 2015/	5/16 baseline but this is offest by 2.0%	demographic growth. Inability	to overwrite 2013/14	Q4 to actual results in the	lower net reduction.	
hospital (general & acute), all-age, per 100,000 population	Numerator	8,145	8,496	8,589	8,589	8,292	8,469	8,535	8,430	8,008	red/amb ratings	er -						
	Denominator	332,492	332,492	332,492	332,492	336,894	336,894	336,894	336,894	341,389	raungs							
						I change in admissions ange in admissions (%) P4P annual saving	-0.3%	Please enter the	£1,490	Rationale for change from £1,490	Local average non-elective	admission price used.						
The figures above are mapped to	rom the followi	ng CCG operation	nal plans. If any C	CCG plans are up	dated then the wh	ite cells can be revi	ised:	admission <sup>1</sup>										
				4-15 figures are CCI					Contributing	CCG activity								
		Q4	Q1	Q2	Q3	% CCG registered	% Coventry resident	Q4	Q1	Q2	Q3							

	CCG	baseline activity (1	4-15 figures are CCC	plans)			Contributing CCG activity				
Contributing CCGs		Q1 (Apr 14 - Jun 14)		Q3 (Oct 14 - Dec 14)	% CCG registered population that has resident population in Coventry	in CCG registered population				Q3 (Oct 14 - Dec 14)	
NHS Coventry and Rugby CCG		11,475	11,601	11,601	73.9%		8,134	8,486	8,579		
NHS Warwickshire North CCG	4,316	4,056	4,101	4,101	0.2%	0.1%	10	10	10	10	
Total						100%	8,145	8,496	8,589	8,589	

References

The detult figure of £1,490 in the template is based on the average reported cost of a non-elective inpatient episode (excluding excess bed days), taken from the latest (2012/13) Reference Costs. Alternatively the average reported spell cost of a non-elective inpatient admission (including excess bed days) from the same source is £2,118. To note, these average figures do not account for the 20% marginal rate rule and may not reflect costs variations to a locality such as MFF or cohort pricing. In recognition of these variations the average cost can be revised in the template although a rationale for any change should be provided.

Coventry								Red triangles indicate co	mments							
ooronay .	1							Planned deterioration on	baseline (or validity issi	ue)						
Please complete all white cells in tables. Other white	cells should be	completed/revised as ap	ppropriate.					Planned improvement on								
Residential admissions																
Metric		Baseline (2013/14)	Planned 14/15	Planned 15/16												
Permanent admissions of older people (aged 65 and	Annual rate	782.2		586.1		Rationale for red rating										
over) to residential and nursing care homes, per 100,000 population	Numerator Denominator	370 47,435		290 49.476												
	Denominator	Annual change in	48,803	49,476												
		admissions	-28	-52												
		Annual change in														
		admissions %	-7.6%	-15.2%												
Reablement																
Metric		Baseline (2013/14)	Planned 14/15	Planned 15/16												
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into	Annual %	81.2	83.5	86.5		Rationale for red										
reablement / rehabilitation services	Numerator Denominator	275	284	294		rating										
	Denominator	340	340	340												
		Annual change in proportion	2.3	2.9												
		Annual change in														
		proportion %	2.9%	3.5%												
Delayed transfers of care		1	13-14 Bas	eline			14	/15 plans			15-16 pla	ans				
Metric		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
		(Apr 13 - Jun 13)	(Jul 13 - Sep 13)	(Oct 13 - Dec 13)	(Jan 14 - Mar 14)	(Apr 14 - Jun 14)	(Jul 14 - Sep 14)	(Oct 14 - Dec 14)	(Jan 15 - Mar 15)	(Apr 15 - Jun 15)	(Jul 15 - Sep 15) (O	Oct 15 - Dec 15)	(Jan 16 - Mar 16)			
Delayed transfers of care (delayed days) from hospital	Quarterly rate	1,333.8		1,345.5	1,565.9					1,545.9		1,477.3		Rationale for red ratings	The 14/15 plans for Q2 to Q4 are based on the actuals seen	in Q1 plus the month of
per 100,000 population (aged 18+).	Numerator Denominator	3,423	4,292	3,453	4,055				4,188	4,055		3,875				
	Denominator	256,633	256,633	256,633	258,949	258,949		258,949 Annual change in	262,301	262,301		262,301 nual change in				
								admissions	2490			nissions	-2051			
								Annual change in			Ann	ual change in				

16.4%

-11.6%

Annual change in admissions %

Annual change in admissions %

	Experience	

	Baseline	Planned 14/15	Planned 15/16	
Metric	Apr 14-Sep 14	(if available)		
	Metric Value			
inpatients are used until a measure of user experience that better reflects an integrated system view can be	Numerator			
developed.	Denominator			
Improvement indicated by:	<please select=""></please>			

#### Local Metric

Metric	(Apr 14 - Sep 14)	(if available)				
The outcome of short-term services: sequel to service	Metric Value	N/a	N/a	N/a		
	Numerator	N/a	N/a	N/a		
	Denominator	N/a	N/a	N/a		
Improvement indicated by:	<please select=""></please>					

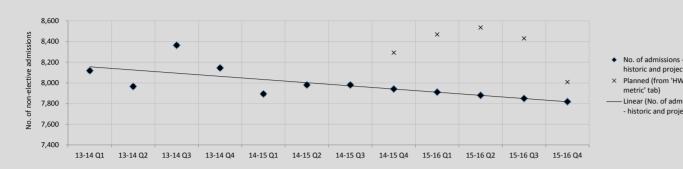
#### Coventry

To support finalisation of plans, we have provided estimates of future performance, based on a simple 'straight line' projection of historic data for each metric. We recognise that these are crude methodologies, but it may be useful to consider when setting your plans for each of the national metrics in 2014/15 and 2015/16. As part of the assurance process centrally we will be looking at plans compared to the counterfactual (what the performance might have been if there was no BCF).

No cells need to be completed in this tab. However, 2014-15 and 2015-16 projected counts for each metric can be overwritten (white cells) if areas wish to set their own projections.

#### Non-elective admissions (general and acute)

	Historic			Baseline				Projection					
Metric		13-14 Q1	13-14 Q2	13-14 Q3	13-14 Q4	14-15 Q1	14-15 Q2	14-15 Q3	14-15 Q4	15-16 Q1	15-16 Q2	15-16 Q3	15-16 Q4
Total non-elective admissions (general & acute), all-age	No. of admissions -												
	historic and projected												
		8,118	7,966	8,364	8,145	7,893	7,980	7,980	7,941	7,910	7,880	7,849	7,819

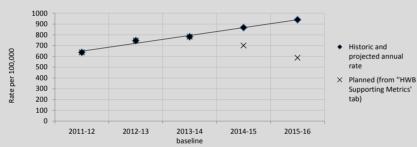


IP			Projected							
Metric		2014 -2015 Q4	2015-16 Q1	2015-16 Q2	2015-16 Q3	2015-16 Q4				
Total non-elective admissions (general & acute), all-age	Quarterly rate	2,388.3	2,348.0	2,339.0	2,329.9	2,290.2				
	Numerator	7,941	7,910	7,880	7,849	7,819				
	Denominator	332,492	336,894	336,894	336,894	341,389				

<sup>\*</sup> The projected rates are based on annual population projections and therefore will not change linearly

#### Residential admissions

Metric		2012-13 historic			2015-16 Projected	
Permanent admissions of older people (aged 65 and over) to residential and nursing care homes, per 100,000	Historic and projected annual rate	637	746	782	867	940
population	Numerator	295	355	370	423	465
	Denominator	46 490	17 12E	47 42E	40 002	40.476



This is based on a simple projection of the metric proportion.

historic and projected Planned (from 'HWB P4P

- historic and projected)

metric' tab) - Linear (No. of admissions

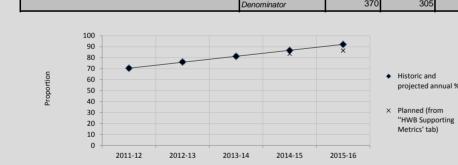
#### 2011-12 2012-13 2013-14 2014-15 2015-16 Historic Historic **Baseline** Projected **Projected** Historic and projected 81.2 275 86. 92.

235

projected annual %

projected annual

rate



Metric

Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into

eablement / rehabilitation services

This is based on a simple projection of the metric proportion, and an unchanging denominator (number of people offered reablement)

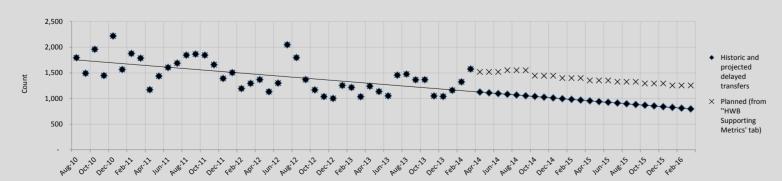
313

295

### **Delayed transfers**

Reablement

		Historic											
Metric		Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11
Delayed transfers of care (delayed days) from hospital	Historic and projected												
	delayed transfers	1,794	1,491	1,958	1,447	2,219	1,564	1,875	1,786	1,170	1,436	1,603	1,687



	Projected rates*									
	2014-15				2015-16					
Metric	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Delayed transfers of care (delayed days) from hospital	Quarterly rate	1,285.8	1,236.3	1,186.8	1,122.8	1,073.9	1,025.1	976.2	916.2	
per 100,000 population (aged 18+).	Numerator	3,330	3,201	3,073	2,945	2,817	2,689	2,561	2,432	
	Denominator	258,949	258,949	258,949	262,301	262,301	262,301	262,301	265,481	

<sup>\*</sup> The projected rates are based on annual population projections and therefore will not change linearly

### **HWB Financial Plan**

Date	Sheet	Cells	Description
28/07/14	Payment for Performance	B23	formula modified to =IF(B21-B19<0,0,B21-B19)
28/07/14	1. HWB Funding Sources	C27	formula modified to =SUM(C20:C26)
28/07/14	HWB ID	J2	Changed to Version 2
28/07/14	a	Various	Data mapped correctly for Bournemouth & Poole
29/07/14	a	AP1:AP348	Allocation updated for changes
28/07/14	All sheets	Columns	Allowed to modify column width if required
30/07/14	8. Non elective admissions - CCG		Updated CCG plans for Wolverhampton, Ashford and Canterbury CCGs
30/07/14	6. HWB supporting metrics	D18	Updated conditional formatting to not show green if baseline is 0
30/07/14	6. HWB supporting metrics	D19	Comment added
30/07/14	7. Metric trends	K11:O11, G43:H43,G66:H66	Updated forecast formulas
30/07/14	Data	Various	Changed a couple of 'dashes' to zeros
30/07/14	5. HWB P4P metric	H14	Removed rounding
31/07/14	1. HWB Funding Sources	A48:C54	Unprotect cells and allow entry
01/08/14	5. HWB P4P metric	G10:K10	Updated conditional formatting
			formula modified to
01/08/14	5. HWB P4P metric	H13	=IF(OR(G10<0,H10<0,110<0,110<0,),1",IF(OR(ISTEXT(G10),ISTEXT(H10),ISTEXT(J10),ISTEXT(J10)),"",IF(SUM(G10:J10)=0,"",(SUM(G10:J10)/SUM(C10:F10))-1)))
01/08/14	5. HWB P4P metric	H13	Apply conditional formatting
01/08/14	5. HWB P4P metric	H14	formula modified to =if(H13="","",-H12*J14)
01/08/14	4. HWB Benefits Plan	J69:J118	Remove formula
01/08/14	4. HWB Benefits Plan	B11:B60, B69:B118	Texted modified
Version 2			
13/08/14	4. HWB Benefits Plan	161, 1119, J61, J119	Delete formula
13/08/14	4. HWB Benefits Plan	rows 119:168	Additional 50 rows added to 14-15 table for organisations that need it. Please unhide to use
13/08/14	4. HWB Benefits Plan	rows 59:108	Additional 50 rows added to 15-16 table for organisations that need it. Please unhide to use
13/08/14	3. HWB Expenditure Plan	rows 59:108	Additional 50 rows added to table for orgaanisations that need it. Please unhide to use
13/08/14	а	M8	Add Primary Care to drop down list in column I on sheet '3. HWB Expenditure Plan'
13/08/14	HWB ID	J2	Changed to Version 3
13/08/14	6. HWB supporting metrics	C11, I32, M32	Change text to 'Annual change in admissions'
13/08/14	6. HWB supporting metrics	C12, I33, M33	Change text to 'Annual change in admissions %'
13/08/14	6. HWB supporting metrics	C21	Change text to 'Annual change in proportion'
13/08/14	6. HWB supporting metrics	C22	Change text to 'Annual change in proportion %'
13/08/14	6. HWB supporting metrics	D21	Change formula to =if(D19=0,0,D 18 - C 18)
13/08/14	6. HWB supporting metrics	D21	Change format to 1.dec. place
13/08/14	6. HWB supporting metrics	E21	Change formula to = if(E19=0,0,E 18 - D 18)
13/08/14	6. HWB supporting metrics	E21	Change format to 1.dec. place
13/08/14	6. HWB supporting metrics	D22	Change formula to =if(D19=0,0,D 18 /C 18 -1)
13/08/14	6. HWB supporting metrics	E22	Change formula to =if(E19=0,0,E 18 /D 18 -1)
13/08/14	5. HWB P4P metric	J14	Cell can now be modified - £1,490 in as a placeholder
13/08/14	5. HWB P4P metric	N9:AL9	Test box for an explanation of why different to £1,490 if it is.
13/08/14	4. HWB Benefits Plan	H11:H110, H119:H218	Change formula to eg. =H11*G11
13/08/14	2. Summary	G44:M44	Test box for an explanation for the difference between the calculated NEL saving on the metrics tab and the benefits tab